

Supplementary Papers

Scrutiny Committee

held in the Meeting Room 1, 135 Eastern Avenue, Milton Park, Milton, OX14
4SB

on Tuesday, 7 February 2017 at 7.00 pm

Open to the public including the press

5. Budget 2017/18 (Pages 2 - 41)

To consider the head of finance's report. (attached)

Appendix E to follow

Report to: Cabinet Scrutiny Committee Council



Report of Head of Finance

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To: CABINET

To: SCRUTINY COMMITTEE

To: COUNCIL

3 February 2017

7 February 2017

15 February 2017

**AGENDA ITEM NO
XX**

Revenue Budget 2017/18 and Capital Programme to 2021/22

RECOMMENDATIONS

1. That cabinet recommends to council that it:
 - a. sets the revenue budget for 2017/18 as set out in appendix A.1 to this report,
 - b. approves the capital programme for 2017/18 to 2021/22 as set out in appendix D.1 to this report, together with the capital growth bids set out in appendix D.2 of this report,
 - c. sets the council's prudential limits as listed in appendix E to this report,
 - d. approves the medium term financial plan to 2021/22 as set out in appendix F.1 to this report.
2. That cabinet agrees that the cabinet member for finance may make minor adjustments to this report and the prudential indicators, in conjunction with the head of finance, should they prove necessary following the publication of the final Local Government settlement and prior to its submission to council on 15 February 2017.

Purpose of report

1. This report:

- brings together all relevant information to allow cabinet to recommend to council a revenue budget for 2017/18 and a capital programme for 2017/18 to 2020/21;
- recommends the prudential indicators to be set by the council in accordance with 'the Prudential Code' introduced as part of the Local Government Act 2003;
- contains the opinion of the council's chief financial officer on the robustness of estimates and adequacy of the council's financial reserves;
- contains the Medium Term Financial Plan which provides details of the forward budget model for the next five years.

Budget setting process

2. In preparing and setting the revenue budget for 2017/18 and capital programme to 2021/22 a number of complexities arose that delayed the process including:

- provisional settlement issued in December 2016;
- changes to rules surrounding the calculation of new homes bonus requiring internal projections to be reviewed in detail;
- a new operating environment and management team providing more robust challenges.

Strategic objectives

3. Setting the budget in accordance with prescribed timetables enables the council to run an effective council.
4. The allocation of financial resources within the revenue and capital budgets needs to match the objectives agreed by the council. The objectives identify where investment, including proposed growth, will take place in order to help the council achieve its corporate plan targets.
5. Where growth proposals (known as growth bids) have been made, each bid sets out how it will help achieve the council's objectives. The cabinet member for finance has chosen to include some growth bids in the budget proposals and these are identified in **appendix B** (revenue) and **appendix D.2** (capital).

Revenue budget 2017/18

6. **Appendix A.1** summarises the movements in the base budget from £11,901,537 in 2016/17 to £12,834,702 in 2017/18. These movements are detailed below.
7. **Opening budget adjustment reduction £1,299,053 (appendix A.2).** This includes the removal of one-off growth items relating to 2016/17 and before, and

the realisation of the full-year effect of savings proposals identified in previous years.

8. Additions to the base budget:

- **inflation, salary increments and other salary adjustments £158,917 (appendix A.3).** The salary and contract inflation totals £33,174, representing an average increase of 0.9 per cent on the 2016/17 net expenditure budgets. For council employees an overall increase in salary costs of 1.3 per cent is budgeted for 2017/18. Increments payable to council employees not at the top of their salary range total £57,585. The increase of £68,158 in other salary adjustments include changes to employment taxes, staff working hours and corrections to prior year budgets.
- **essential growth – one-off £614,558 and ongoing £1,798,744 (appendix A.4).** These items comprise additional expenditure which is considered unavoidable, and reflect changes that have occurred in the current year or which are known will happen in 2017/18.
- In addition to essential growth items brought forward by services, there are a number of corporate essential growth items that have arisen following further work undertaken on the Five Councils' Partnership and the management restructure since the previous budget was set.
- When the 2016/17 budget was set, the contracting process for Five Council's Partnership was still ongoing and only estimates of savings were available, based on future costs being smoothed on an annual basis. Following on from the signing of the contracts it is clear that the savings profile sees a greater realisation of savings in the later years of the contract, so there is a need to increase cost in the MTFP period - the earlier years of the contract - compared to previous thinking. In addition, the savings include innovation and procurement hub savings, which officers do not feel can be taken as certain at this stage, and more prudent savings estimates have been added. As a result of these factors the savings estimate arising from the contract costs has been re-profiled over the MTFP period compared to the previous year's budget.
- Following the commencement of the Five Councils' contract, and the arrival of the new chief executive, the council is currently reviewing its future workforce requirements. At this stage we have budgeted £400,000 per annum for potential additional staff.

9. Deductions from the base budget:

- **base budget reductions £194,018 (appendix A.5).** These base budget savings are reductions in costs identified by officers which may be the result of more efficient working or previously agreed policy decisions, cost reductions outside of the council's control, increases in income, or correction to budgets. These savings do not affect frontline service delivery.
- **reduction in revenue contingency (appendix A.6) £153,642.** This brings the level of revenue contingency down to £347,980. This includes specific provision for certain events should they occur, together with a general contingency amount of £138,000.

- **decrease in managed vacancy factor £7,659**, this provision is set at two per cent of budgeted employee costs and reduces the overall employees budget to reflect the savings that result from vacancies arising as part of normal staff turnover. As budgeted costs increase or decrease the provision is adjusted accordingly.

10. As a result of these changes the council's revised base budget for 2017/18 is **£12,834,702**.

Revenue growth proposals

11. A number of revenue growth proposals are being recommended to council for inclusion in the budget for 2017/18. These are detailed in **appendix B.1** and total **£659,447**. The growth proposals have been selected on the basis that they support the council's key aims as set out in the council's corporate plan and enhance service provision.
12. In addition to revenue growth proposals, a number of savings proposals are being recommended. These are detailed in **appendix B.2** and total **£47,500**. The equalities implications of the proposals are considered later in the report.

Gross treasury income

13. Investment returns for 2017/18 are used to finance expenditure in-year. As interest rates are expected to remain low for the short/medium term, it is currently forecast that **£379,160** will be earned in 2017/18.
14. More details of treasury income can be found in the council's Treasury Management Strategy report¹.

Borrowing costs

15. The revenue consequence of budgeted borrowing to fund capital expenditure is **£63,273**. This is considered later in the report.
16. Including growth, gross treasury income and borrowing costs results in a net expenditure budget for the council of **£13,130,762**.

Reserves and other funding

New Homes Bonus (NHB)

17. The provisional government allocation for NHB payment for 2017/18 is **£4,149,782**. For 2017/18 **£1,759,664** of this will be used to support revenue and the remainder transferred to reserves. Projections of future NHB earnings and how they will be used are detailed later in this report.

Transfers to/ from earmarked reserves

18. In addition to the transfer to reserves of the NHB payment the other proposed transfers to / from earmarked reserves reflect:

¹ Cabinet 3 February 2017, Council 15 February 2017

- the transfer of **£40,000** to the election equalisation reserve to help fund the costs of the district council elections in 2019;
- transfer from earmarked reserves of grant funding to fund essential growth of **£389,417**;
- transfer from general fund balances **£1,885,666**.

19. Based on the above use of reserves and other funding, the amount of revenue expenditure to be financed from government and from council tax in 2017/18 is **£9,136,015**.

Funding

Local government settlement

20. As part of the December 2015 Spending Review, the Secretary of State for Communities and Local Government offered to councils a four-year funding settlement² for the period 2016/17 to 2019/20. To qualify councils had to publish an Efficiency Plan which covered the four-year time period. The council published an efficiency statement on 11 October 2016 and as a result qualified for the four year settlement. Table 1 below details the funding for the council up to 2019/20.

Table 1: Settlement Funding Assessment (provisional)

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Revenue Support Grant	1,082	513	165	0
Business Rates Baseline Funding Level	2,169	2,212	2,277	2,350
Settlement Funding Assessment	3,251	2,724	2,442	2,350
Tariff/Top-Up adjustment	0	0	0	(224)
Total	3,251	2,724	2,442	2,126

21. The provisional settlement for 2017/18 is 16.2 per cent lower than 2016/17. Whilst the baseline funding element of the settlement is increasing in line with the increase in national non domestic rates, to achieve the overall reduction in funding the government has significantly reduced the Revenue Support Grant (RSG) element. RSG reduces to nil in 2019/20. The provisional figures indicate that in that year additional tariff payment will be due, reflecting a redistribution of government funding. This has commonly been referred to as negative RSG. It should be noted that these figures exclude NHB funding which is discussed later in the report.

22. At the time of writing this report the final settlement funding assessment had not been received from the government. It is not anticipated that when this information is available it will be significantly different to the provisional figures.

² the four year settlement agreed by government only related to RSG and not to funding relating to business rates

Council tax reduction scheme grant – payments to town and parish councils

23. As previously agreed by council, the last council tax support grant contribution payable to town and parish councils will be **£40,149** for 2017/18.

Business rate retention scheme

24. For budget setting purposes it has been assumed that the council's share of business rates income after payment of tariff will remain below the safety net. For 2017/18 this shortfall is estimated to **£165,877**. Should the actual business rate receipt prove to be in excess of the safety net the additional revenue generated will be added to the council's general fund balance.
25. Included in the budget for the first time is **£237,000** business rates retained by the council as planning authority relating to facilities generating renewable energy within the district.

Collection fund

26. The surplus on the collection fund is estimated in 2016/17 to be **£368,419**.

Use of general fund balance

27. The difference between expenditure requirement and the funding available is smoothed over the medium term financial plan by transfers to and from earmarked reserves and the general fund balance. The net impact of these budget proposals is a draw on general fund balances of **£1,885,666** in 2017/18.

Cabinet member for finance's revenue budget proposal

28. Based on the amendments detailed above, and as shown in **appendix A1** of this report, the budget proposal, including growth, is for a budget requirement of **£9,136,015**. This revenue budget as proposed would result in an increase of £5.00 to current band "D" council tax to **£121.69**. **Appendix C** shows the breakdown of the revenue budget.

Capital programme 2017/18 to 2021/22

Current capital programme

29. The latest capital programme (before growth) is shown in **Appendix D.1** and summarised in table 2 below. It is the capital programme as set by council in February 2016 plus:-
- slippage (caused by delays to projects) carried forward from 2015/16,
 - new schemes approved by council during 2016/17,
 - re-profiling of expenditure on schemes from the 2016/17 financial year to future years where delays to schemes have occurred,
 - the deletion of previously agreed schemes that have completed or are no longer to be pursued.

Cabinet capital programme proposals

30. **Appendix D.2** contains a list of new capital schemes that are being recommended as part of this budget proposal. Officers will amend the capital programme to include the proposals if approved by cabinet and council.
31. Capital schemes of greater than £500,000 deleted from the capital programme during the year are listed below:
- Car park extension scheme – scheme total £2 million, removed pending fully worked up projects being presented for appraisal.
 - Reduction of capital contingency – scheme reduced by £774,000, to re-balance the available contingency budget given probable calls upon this facility. The remaining capital contingency budget is £1,500,000.

Financing the capital programme

32. Where permitted, capital expenditure is funded in the first instance from specific government grants, earmarked reserves and other external contributions. The balance of the programme is funded from the council's capital receipts reserve, and then from NHB when this is extinguished. The council is permitted to borrow to fund the programme if required, provided any borrowing is prudent, sustainable and affordable.
33. At present there is a budgeted requirement to borrow to build a new leisure centre at Wantage. Long term borrowing has been budgeted in from 2017/18, repayable over the thirty-five year lifetime of the facility.
34. The use of capital receipts in relation to the redevelopment of West Way in Botley will be considered upon receipt. This will include a review of potential projects in the local area as well as investment opportunities to replace the loss of income from West Way. No adjustment to the capital programme is proposed at this stage to take account of either the capital receipt or any relevant expenditure.
35. **Table 2** contains a schedule identifying showing the current and proposed capital programme and how it will be financed, including the growth proposals, if they are approved. The programme proposed can be fully funded from existing and anticipated capital resources. The total planned capital expenditure is **£44.5 million**.

Table 2: current and proposed capital programme with financing

	2016/17 latest estimate £000	2017/18 estimate £000	2018/19 estimate £000	2019/20 estimate £000	2020/21 estimate £000	2021/22 estimate £000	GRAND TOTAL £000
Capital programme approved	8,565	14,806	6,524	2,194	1,455	1,274	34,818
Cabinet capital growth proposals	0	1,800	2,334	3,856	1,333	330	9,654
Total expenditure	8,565	16,606	8,858	6,050	2,788	1,604	44,472
Financing							
Grant funding	1,141	523	523	523	523	523	3,756
Developers' contributions	622	1,296	1,250	0	0	0	3,168
Borrowing	0	4,585	7,085	3,913	0	0	15,583
New homes bonus	0	9,343	0	1,614	2,265	1,081	14,303
Usable capital receipts/revenue reserves	6,802	859	0	0	0	0	7,662
Total financing	8,565	16,606	8,858	6,050	2,788	1,604	44,472
Estimated balances as at 31 March 2022							
Usable capital receipts							0
New homes bonus:							
Unringfenced							177
Affordable homes							2,460

Future pressures on the capital programme

36. As can be seen from table 2 the council's useable capital receipts, based on current estimates, are expected to be extinguished in 2017/18 and thus projects not funded from outside sources, including the growth bids, will need to be funded from NHB or from prudential borrowing.
37. Based on the officers estimates for future NHB receipts (discussed below), there is a potential need for up to £15.6 million of prudential borrowing during the life of this capital programme. This level of borrowing maintains general fund balances at ten per cent of net expenditure. The council's MTFP includes provision to repay both the principal and interest element of the borrowing.
38. It should be noted that although there is borrowing budgeted in 2017/18, at the point of borrowing, the need to borrow will be determined by a number of tests including the future level of NHB, future capital receipts and level of external funding for the capital programme and the ongoing requirement for the revenue account to draw on NHB.

The prudential code and prudential indicators

39. In setting its revenue and capital budgets for 2017/18, the council must agree prudential indicators in accordance with the prudential code (see below). When recommending its budgets to council, cabinet must also recommend the prudential indicators.
40. From 1 April 2004, government control of local authorities' borrowing was abolished and replaced by a prudential system of self-regulation. Authorities are able to borrow based on need and affordability, which they demonstrate through compliance with the prudential code developed by the Chartered Institute of Public

Finance and Accountancy (CIPFA) and given statutory force by government regulation.

41. The key objectives of the prudential code are to ensure that the capital investment plans of the authority are affordable, prudent and sustainable. To demonstrate that authorities have had regard to these objectives, the prudential code sets out a number of indicators that must be considered covering five distinct areas – capital expenditure, affordability, prudence, external debt and treasury management. The council must approve the indicators through the budget process before 1 April each year, but they can be revised during the year if required.
42. The key indicators that will drive the capital budget decision making process will be those concerning affordability, as these measure the impact of capital investment decisions on the overall revenue budget and in particular the precept against the collection fund.
43. In setting or revising the prudential indicators the council is required to have regard to:
 - affordability e.g. implications for the precept;
 - prudence and sustainability e.g. implications for external borrowing;
 - value for money e.g. option appraisal;
 - stewardship of assets e.g. asset management planning;
 - service objectives e.g. strategic planning for the council;
 - practicality e.g. achievability of the forward plan.
44. Under the code, the head of finance as chief finance officer is responsible for ensuring that the council considers all relevant matters when setting or revising indicators through a report. The head of finance is also required to establish procedures to monitor performance against all forward-looking indicators; and report upon any significant deviations from forward forecasts with proposed actions.
45. **Appendix E** contains the recommended prudential indicators, which have been calculated based on the budget proposals. The head of finance is satisfied that these indicators show that the council's capital investment plans are affordable, prudent and sustainable.

The Medium Term Financial Plan (MTFP)

46. The MTFP provides a forward budget model for the next five years. **Appendix F.1** contains the MTFP for 2017/18 to 2021/22. This is a projection of the revenue budget up to 31 March 2022. The projection allows for budget pressures in later years and assumes that council approves all the budget proposals within this report. Officers have made no adjustments for the costs of contracts that will be re-let during this period. These could rise or fall depending on market conditions.
47. The MTFP identifies some potential challenges ahead for the council. It reflects the draft four year settlement figures published by the government in December 2015 and shown in table 1 above and anticipates that the basis of funding in 2019/20 continues into 2021/22. Ongoing funding after 2020/21 is an estimate by

officers, and is subject to change. It also incorporates assumptions on interest income, and other known pressures on the council, such as inflation and salary increments.

48. Estimates of future receipts of new homes bonus are shown in table 3 below, and are also included in the MTFP (detailed in row 40). In total the council is expected to have received in excess of £27.4 million during the MTFP period.

Table 3: New Homes Bonus

Year earned	Year of receipt				
	2017/18 budget £000	2018/19 indicative £000	2019/20 indicative £000	2020/21 indicative £000	2021/22 indicative £000
2013/14	376	0		0	0
2014/15	713	0	0	0	0
2015/16	736	736	0	0	0
2016/17	1,106	1,106	1,106	0	0
2017/18	1,218	1,218	1,218	1,218	0
2018/19	0	1,304	1,304	1,304	1,304
2019/20	0	0	2,024	2,024	2,024
2020/21	0	0	0	1,859	1,859
2021/22	0	0	0	0	1,595
Total	4,149	4,364	5,652	6,405	6,782

49. Officers consider that any pressures in the period covered by the MTFP are manageable in light of the level of reserves and balances available to the council, particularly when combined with our ability to vary budgets and redirect funding in the later years of the plan. However, there is uncertainty over future funding from NHB and business rates, including the introduction of the yet to be determined 100 per cent retention of business rate scheme for the council at this time which means that there may be a need to revisit the budget proposals in the future. A summary of the council's earmarked reserves over the life of the MTFP is attached at **appendix F.2**.

The robustness of the estimates and the adequacy of reserves

50. The Local Government Act 2003 places a duty on the chief finance officer (i.e. the head of finance) to report on the robustness of the estimates and the adequacy of reserves. The council must have regard to this report when making decisions about the setting of the budget.
51. The construction of the budget has been managed by qualified accountants and has been subject to challenge, specifically by strategic management board, head of finance, other heads of service and cabinet members. Informal meetings of cabinet have considered the budget, and an informal briefing will be given to the council's scrutiny committee members which will be open to all councillors. In view of the process undertaken and his own knowledge of the budget, the head of finance is satisfied that the budget is both prudent and robust.
52. The head of finance is satisfied that this allows retention of sufficient uncommitted balances at the end of the period to ensure that the overall level of reserves is

adequate in relation to the proposed revenue budget and capital programme and that the budgets are sustainable.

53. The one significant risk identified is further possible changes to the NHB scheme in addition to those already announced.

54. Scheme changes already known and built into the estimates are :

- a move to five year payments for both existing and future bonus allocations in 2017/18 and then to four years from 2018/19;
- the introduction of a national baseline of 0.4 per cent for 2017/18 for NHB below which allocations will not be made.

55. Should this prove less generous for the council a fundamental review of the council's budget may be necessary. Table 4 below shows that £20.568 million of expenditure budgeted for within the MTFP and the capital programme from 2017/18 onwards is dependent on the receipt of NHB not yet received or confirmed as payable by the government.

Table 4.1 New Homes Bonus account

Year	Opening balance £000	Receipt £000	Revenue £000	Capital £000	Closing balance £000
2017/18	8,915	4,150	(1,760)	(9,343)	1,962
2018/19	1,962	4,365	(4,397)	0	1,930
2019/20	1,930	5,652	(4,047)	(1,614)	1,921
2020/21	1,921	6,405	(4,498)	(2,265)	1,563
2021/22	1,563	6,782	(4,628)	(1,081)	2,636
Total		27,354	(19,330)	(14,303)	

Note that the figures in **bold** represent monies confirmed or received. The closing balance of £2.636 million includes £2.459 million ring-fenced for affordable housing.

Table 4.2 Expenditure at risk

	£000
Total expenditure to be funded from NHB per table 4.1	(33,633)
NHB funding received or confirmed (2017/18 in bold) table 4.1	13,065
Expenditure to be funded from NHB not yet received or confirmed	(20,568)

56. The funding of local government will undergo change over the next few years as the government move to a 100 per cent business rates retention model and further reviews the new homes bonus scheme. In the light of this, consideration will be given to produce a medium term financial strategy for the council that will set the parameters and principle on which the council's budget will be built.

57. The head of finance's full report will be available at full council.

Legal Implications

58. The cabinet needs to make recommendations to the council on its spending proposals. Under the Local Government Act 2000 it is the council that must agree the revenue and capital spending plans, and then set the council tax. Council will meet on 15 February 2017 in order to set the budget, and the council tax including amounts set by Oxfordshire County Council and the Police and Crime Commissioner for Thames Valley.
59. The requirement placed on the council by the Local Government Act 2003 to set prudential indicators and for the head of finance as chief finance officer to make a report to the authority on the robustness of the estimates and the adequacy of reserves are addressed within the body of this report.

Equalities Implications of revenue savings proposals

60. The council has reviewed the revenue savings proposals in line with our public sector equality duties to have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation,
 - advance equality of opportunity between people who share a protected characteristic³ and those who do not,
 - foster good relations between people who share a protected characteristic and those who do not.
61. Consideration was also given to those groups not protected by legislation such as low income groups, in line with the requirement of the Equality Framework for Local Government
62. It is the equality officer's view that the budget reduction proposal relating to stopping the discretionary events and festival grants is likely to have a low equality impact. The events the scheme can fund often help with community integration (especially for disadvantaged groups) and improving community knowledge and understanding of cultural events/matters.

Other Implications

63. Agreement of the revenue and capital budgets authorises expenditure in accordance with the council's delegated powers and financial procedure rules. The officer, councillor or councillor body taking those decisions will take into account the human resources, sustainability and equality and diversity implications of individual spending decisions.

³ A 'protected characteristic' under the Act is colour, race, nationality, ethnic or national origin, disability, age, sex, gender reassignment, sexual orientation, religion, belief, marriage or civil partnership, pregnancy and maternity

Conclusion

64. This report provides details of the revenue base budget for 2017/18, the capital programme 2017/18 to 2021/22, government grants (the settlement), uncommitted reserves and balances, the leader of the council's budget proposals and the resulting prudential indicators.

65. In light of the information provided cabinet must make a number of recommendations to council regarding the revenue budget, the capital programme and the prudential indicators.

Appendices

Appendix A.1	Revenue budget 2017/18
Appendix A.2	Opening budget adjustments
Appendix A.3	Inflation, salary increments and other salary adjustments
Appendix A.4	Essential growth
Appendix A.5	Base budget savings
Appendix A.6	Revenue contingency
Appendix B.1	Revenue growth
Appendix B.2	Revenue savings
Appendix C	Service budget analysis
Appendix D.1	Capital programme before growth
Appendix D.2	Capital growth bids
Appendix E	Prudential indicators
Appendix F.1	Medium term financial plan
Appendix F.2	Earmarked reserves 2017/18 to 2021/22

Background Papers

- Provisional settlement figures (December 2016)
- Council tax base 2017/18 – Cabinet 2 December 2016, Council 14 December 2016
- Treasury Management Strategy – Cabinet 3 February 2017, Council 15 February 2017

Vale of White Horse DC - revenue budget summary 2017/18

	2016/17 Budget	2017/18 Base	Appendix Ref:
Opening base budget 2016/17		11,901,537	
Revisions to base budget			
Opening budget adjustments		(1,299,053)	Appendix A.2
Inflation, salary increments and other salary adjustments		158,917	Appendix A.3
Essential growth - one-off		614,558	Appendix A.4
Essential growth - ongoing		1,798,744	Appendix A.5
Base budget savings		(194,018)	Appendix A.6
Reduction in revenue contingency		(153,642)	
Movement in managed vacancy factor		7,659	
Total base budget after revisions	11,901,537	12,834,702	
Growth proposals			
Revenue - one-off		293,412	Appendix B.1
Revenue - ongoing		366,035	Appendix D.2
Capital (revenue consequences of)		0	Appendix B.2
Savings proposals		(47,500)	
Gross treasury income	(411,000)	(379,160)	
Borrowing costs		63,273	
Net expenditure	11,490,537	13,130,762	
Funding			
Funding from reserves	(2,572,929)	(3,994,747)	Appendix C
Budget funding requirement	(8,917,607)	(9,136,015)	
Total Funding	(11,490,536)	(13,130,762)	
Council tax yield required	5,621,762	6,012,216	

Vale of White Horse DC - 2017/18 budget build changes

Opening budget adjustments

Year of bid	Summary	Spending profile:				
		2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
ALL SERVICES						
2015/16	Corporate costs	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
2016/17	Management restructure savings	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
		(85,000)	(85,000)	(85,000)	(85,000)	(85,000)

CORPORATE STRATEGY & WASTE						
2014/15	Increase in properties waste collection costs	13,590	27,180	27,180	27,180	27,180
2015/16	Increase in properties waste collection costs	12,766	25,532	38,298	38,298	38,298
2015/16	Increase in recycling credits payments to Biffa	17,512	35,024	52,536	52,536	52,536
2015/16	Tree works	0	(5,000)	(5,000)	(5,000)	(5,000)
2014/15	Thrupp lake / Abbey fishponds	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
2016/17	Deep cleanse trial	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
2016/17	NHB grant scheme	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
2016/17	OCC highways verges cutting	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
2016/17	Grounds maintenance additional payment	(66,750)	(66,750)	(66,750)	(66,750)	(66,750)
2013/14	Additional leisure staff 5 years	(31,080)	(31,080)	(31,080)	(31,080)	(31,080)
2016/17	Queens birthday celebrations	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
2016/17	Reduction in partnership grant	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
2016/17	Income from future leisure centre build	0	0	0	(314,000)	(314,000)
		(293,962)	(255,094)	(224,816)	(538,816)	(538,816)

Vale of White Horse DC - 2017/18 budget build changes

Opening budget adjustments

Year of bid	Summary	Spending profile:				
		2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CLIENT						
2015/16	Mastering management training	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
2014/15	Actuarial fees	15,000	0	0	15,000	0
2016/17	Car park expansion	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
2016/17	Corporate contract savings	(268,424)	(314,967)	(338,268)	(338,268)	(338,268)
		(312,424)	(373,967)	(397,268)	(382,268)	(397,268)
DEVELOPMENT & HOUSING						
2014/15	Community engagement	(48,000)	(48,000)	(48,000)	(48,000)	(48,000)
2016/17	Contribution to growth board	0	0	(50,000)	(50,000)	(50,000)
2016/17	Studies to inform housing strategies	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
		(123,000)	(123,000)	(173,000)	(173,000)	(173,000)
ECONOMY LEISURE AND PROPERTY						
2016/17	Management restructure savings	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
HR, IT & TECHNICAL						
2016/17	Market towns support	0	(40,000)	(40,000)	(40,000)	(40,000)
2015/16	Statutory compliance officer	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
2015/16	Data capture officer	0	(145,000)	(145,000)	(145,000)	(145,000)
2014/15	Biannual residents survey	24,000	0	24,000	0	24,000
		3,000	(206,000)	(182,000)	(206,000)	(182,000)
LEGAL & DEMOCRATIC						
2016/17	CCTV running costs	3,333	3,333	3,333	3,333	3,333
		3,333	3,333	3,333	3,333	3,333

Vale of White Horse DC - 2017/18 budget build changes
Opening budget adjustments

Year of bid	Summary	Spending profile:				
		2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
PLANNING						
2016/17	Income funded resources for development management	0	(138,000)	(138,000)	(138,000)	(138,000)
2016/17	Local plan	0	(100,000)	(100,000)	(100,000)	(100,000)
2015/16	CIL funding for contract monitoring officer post	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
2016/17	CIL officer	0	(20,000)	(20,000)	(20,000)	(20,000)
2016/17	CIL officer funding	0	20,000	20,000	20,000	20,000
2016/17	Joint landscape study	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
2016/17	Housing planning applications staff	0	0	(74,000)	(74,000)	(74,000)
2016/17	Housing planning applications staff funding	0	0	74,000	74,000	74,000
2016/17	Studies to support local plan	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
2016/17	Recruitment and retention	0	0	(90,000)	(90,000)	(90,000)
2016/17	Recruitment and retention funding	0	0	28,000	28,000	28,000
2014/15	Major apps	(203,000)	(203,000)	(203,000)	(203,000)	(203,000)
2014/15	Pre apps advice	(58,000)	(58,000)	(58,000)	(58,000)	(58,000)
		(391,000)	(629,000)	(691,000)	(691,000)	(691,000)
STRATEGIC MANAGEMENT BOARD						
2013/14	Enterprise zone - financial software	0	(1,800)	(1,800)	(1,800)	(1,800)
2016/17	Management restructure savings	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
		(50,000)	(51,800)	(51,800)	(51,800)	(51,800)
GRAND TOTAL		(1,299,053)	(1,770,528)	(1,851,551)	(2,174,551)	(2,165,551)

Vale of White Horse DC - 2017/18 budget build changes
Inflation, salary increments and other salary adjustments

Detail	Spending profile:				
	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
ALL SERVICES					
Salary inflation	44,737	90,592	137,503	185,073	233,735
Salary increments	57,585	116,609	176,990	238,222	300,859
Other salary adjustments	68,158	68,158	68,158	68,158	68,158
Other inflation	(11,563)	79,352	150,430	212,675	273,670
Grand total	158,917	354,711	533,081	704,128	876,422

Vale of White Horse DC - 2017/18 budget build changes
Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CLIENT TEAM								
1	Reduction in rental income at West Way	The shopping centre at West Way is to be redeveloped. Although trading will continue during the construction, rental income will be reduced for the duration.	Ongoing	210,000	605,000	605,000	605,000	605,000
2	Reduction in rental income from investment properties	Reduction in rental income from Bury Street shops following transition to geared rent, estimated £100,000 for 2017/18 and £50,000 ongoing. Reduction in rental income from Napier Court units arising from rent free periods for new tenancies, £85,000.	Ongoing	185,000	50,000	50,000	50,000	50,000
3	5 Councils Partnership	Reprofiling of contract savings	Ongoing	598,665	965,143	246,334	182,239	78,251
				993,665	1,620,143	901,334	837,239	733,251

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CORPORATE STRATEGY AND WASTE								
1	Additional areas added to the grounds maintenance contract	To add additional areas to the grounds maintenance contract such as Folly View, Faringdon. First year will include £8K to undertake some initial improvement work to the site. This will be funded from s106 receipts already held by the council	Ongoing	23,000	15,000	15,000	15,000	15,000
2	Uplifted contractor payments to the grounds maintenance contractor	This is an additional payment agreed by Cabinet to be paid to the grounds maintenance contractor as part of a three year extension	One-off	89,000	89,000	89,000	0	0
3	Abbey Meadow improvement scheme - Grounds Maintenance	Additional grounds maintenance costs associated with the redevelopment of Abbey Meadow. This is an estimated net increase in grounds maintenance costs. The pitch and putt course, crazy golf and tennis courts are replaced with additional play areas and planting. The removal of the seasonal attendants salary and loss of income have been included in these figures.	Ongoing	10,000	10,000	10,000	10,000	10,000
4	Recycling - Increased recycling collection payments to Biffa fixed invoice	Increased dry recycling and food collection payments to Biffa for additional properties.	Ongoing	25,000	25,000	25,000	25,000	25,000
5	Recycling - Increased recycling collection payments to Biffa variable invoice	Increased dry recycling and food collection payments to Biffa for additional properties on the variable invoice.	Ongoing	10,000	10000	10000	10000	10000
6	Decrease in garden waste income	Decreased income due to under achievement of predicted new customers in 2015/16 and current predictions for 2016/17.	Ongoing	25,000	25,000	25,000	25,000	25,000

Vale of White Horse DC - 2017/18 budget build changes

Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CORPORATE STRATEGY AND WASTE continued								
7	Reduction in recycling credits	Reduction in income due to reduced recycling tonnage	Ongoing	35,000	35,000	35,000	35,000	35,000
8	Reduction in income from export certificates	A large manufacturing business is closing in October 2016. They require certificates from us for each consignment of food they export for which we receive significant income. This income will not be available following the closure of the premises.	Ongoing	28,987	28,987	28,987	28,987	28,987
9	Reduced Leisure Contract Income	When the leisure contract was let, GLL provided an annualised ten year payment plan including the full costs of the contract and setting out the payments they would make to the council. This growth bid will align income with budget.	Ongoing	17,753	17,753	17,753	17,753	17,753
				263,740	255,740	255,740	166,740	166,740

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DEVELOPMENT AND HOUSING								
1	Housing Related Support - Funding of accommodation for rough sleepers	To fund the provision of six complex needs beds (located in Oxford City) and seven high need beds for rough sleepers following the withdrawal of Housing Related Support funding by Oxfordshire County Council. This proposal has been to Cabinet Briefing and approved by an ICMD	One-off	36,300	36,300	36,300	0	0
2	Syrian Vulnerable Person resettlement Scheme	In response to a government request, both South and Vale have agreed to house and support up to eight Syrian refugee families (2 for South and 6 for Vale). A budget of £260,745 has been approved for this year. Smaller budgets are required for future years, due the reduced level of support needed over time. Funded by the Home Office	One-off One-off	89,985 (89,985)	19,098 (19,098)	19,668 (19,668)	20,262 (20,262)	0 0
3	Development and Regeneration staff costs	£96K of the budget approved by the previous Chief Executive to establish a permanent Development and Regeneration team was provided subject to the submission of an essential growth bid. The funding was agreed on the basis of a 50/50 split basis between South and Vale.	Ongoing	48,000	48,000	48,000	48,000	48,000

Vale of White Horse DC - 2017/18 budget build changes
Essential growth

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No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
DEVELOPMENT AND HOUSING continued								
4	Enterprise Zone Manager	Vale have agreed to fund this post (via and ICMD) until such time as sufficient EZ non-domestic rates income is received to reimburse the Council for all previous costs associated with the post and cover all future, on-going, annual costs. Funded by Enterprise Zone income	Ongoing Ongoing	84,980 (84,980)	84,980 (84,980)	84,980 (84,980)	84,980 (84,980)	84,980 (84,980)
5	Building capacity and accelerating housing growth	Building capacity and accelerating housing growth. DCLG funded from previous years. ICMD approved August 2016	One-off	366,417	79,083	0	0	0
6	Reduction in temporary accommodation income	The housing needs team are successfully preventing households from becoming homeless. This reduces the number of homeless households that need temporary accommodation and therefore the rental income from council-owned temporary accommodation.	Ongoing	81,000	81,000	81,000	81,000	81,000
				531,717	244,383	165,300	129,000	129,000
FINANCE								
1	Insurance	The insurance premium for Vale of White Horse District council has increased by 41% this year from £141,746 to £201,085. The increased premium is due to a number of factors: a) Cover for both fidelity guarantee and professional negligence was excluded last year. b) 'Works in progress', 'all risks' and 'additional expenditure' figures have increased significantly because last years figures were not accurate .	Ongoing	59,339	59,339	59,339	59,339	59,339
				59,339	59,339	59,339	59,339	59,339

Vale of White Horse DC - 2017/18 budget build changes

Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
HR, IT & TECHNICAL SERVICES								
1	Abingdon BID - additional costs for Capita BID module	Annual cost for Capita BID module to operate Abingdon BID administration and collection through specialist BID software	One-off	12,982	12,982	12,982	12,982	0
2	Abingdon BID - additional business rates	An essential growth bid was made for the additional 1.75 per cent levy on business rates for Vale Council owned property within the Abingdon BID area in 2015/16 to run until 2019/20. Due to delay in starting this growth bid is now required to be extended by one year to 2020/21. In addition, the figures for the years 2017/18 to 2019/20 have been revised in line with Vale Council owned property on which levy is payable.	One-off	9,859	10,056	10,257	10,462	0
				22,841	23,038	23,239	23,444	0
PLANNING								
Page 23	Local Plan Part 2	To support LPP2, various evidence studies will be required and to be updated prior to examination. Significant work has already been commissioned, but 2017/18 has no budget for additional studies and the necessary updates e.g. SA/SEA, viability, ETI, landscape.	One-off	100,000	0	0	0	0
	Drainage advice (Monson)	To provide consultancy advice for DM applications regarding drainage and SUDs. Funding secured by previous post holder (£9K) does not cover cost of service contracted by Monson. Balance required £19K	Ongoing	19,000	19,000	19,000	19,000	19,000
	Planning application advertising	Due to the increase in planning application work load (majors) where by legislation we have to place notices in the press, the budget is insufficient to cover costs. We have tried to absorb these costs and that they have increased in cost annually, but it is now too substantial to cover	Ongoing	23,000	23,000	23,000	23,000	23,000
				142,000	42,000	42,000	42,000	42,000
STRATEGIC MANAGEMENT BOARD								
1	Council workforce review	Estimate of costs arising from review of current workforce capacity	Ongoing	400,000	400,000	400,000	400,000	400,000
				400,000	400,000	400,000	400,000	400,000

Vale of White Horse DC - 2017/18 budget build changes
Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
ALL SERVICES								
1	Employers pension costs	Increases as a result of the triennial actuarial valuation of the LGPS	Ongoing	0	8,000	23,000	23,000	23,000
				0	8,000	23,000	23,000	23,000
	TOTAL			2,413,302	2,652,643	1,869,952	1,680,762	1,553,330

Vale of White Horse - 2017/18 budget build changes

Base budget savings

Item		One-off / ongoing	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CORPORATE STRATEGY							
1	Reduction in contract payments to Biffa	Ongoing	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
2	The Beacon - net increase in income	Ongoing	(10,321)	(10,321)	(10,321)	(10,321)	(10,321)
3	Other budget savings across service	Ongoing	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)
			(38,085)	(38,085)	(38,085)	(38,085)	(38,085)

CLIENT							
1	Increased income at mobile home parks	Ongoing	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
2	Housing benefit changes	Ongoing	(118,933)	(118,933)	(118,933)	(118,933)	(118,933)
			(143,933)	(143,933)	(143,933)	(143,933)	(143,933)

PLANNING							
1	Increase in building control income	Ongoing	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
			(12,000)	(12,000)	(12,000)	(12,000)	(12,000)

Overall total			(194,018)	(194,018)	(194,018)	(194,018)	(194,018)
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Vale of White Horse DC - 2017/18 budget build changes
Contingency

SUMMARY				Provision 2017/18 £
Revenue contingency 2016/17				501,622
Movement in contingency provision 2017/18				(153,642)
Total revenue contingency budget 2017/18				347,980

DETAIL		Worst case liability (£)	Probability (%)	Provision 2016/17
		£	%	£
ALL SERVICES				
1	General contingency	N/A	100	138,000
				138,000

CORPORATE STRATEGY				
2	Waste contract inflation costs	46,400	95	44,080
				44,080

FINANCE				
3	Housing benefit bad debt provision	98,000	95	93,000
				93,000

LEGAL AND DEMOCRATIC				
4	External legal costs	47,000	95	44,650
5	By-elections	14,000	50	7,000
6	Code of conduct investigations	5,000	25	1,250
				52,900

PLANNING				
7	Landscape Officer	15,000	70	10,500
8	Growth Board Programme Manager contribution	10,000	95	9,500
				20,000

Overall total				347,980
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Vale of White Horse DC - 2017/18 revenue growth bids

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No	Title of bid	Summary	One-off or ongoing	Vale only or joint bid?	Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CORPORATE STRATEGY AND WASTE									
1	Beacon Coffee Shop	To appoint additional staff resource at the Beacon to enable us to open longer hours, take more bookings and ensure adequate holiday cover	One-off	Vale Only	23,712	11,856	0	0	0
		The cost is partially offset by increased income			(11,300)	(5,650)	0	0	0
2	Deep Cleanse	To continue with the Deep Clean scheme which has been operating as a trial during 2016/17.	Ongoing	Vale Only	80,000	80,000	80,000	80,000	80,000
3	New Homes Bonus	To set a budget of £100,000 in 2017/18 to continue to award New Homes Bonus Community Grants.	One-off	Vale Only	100,000	0	0	0	0
4	Grass Cutting	To continue maintaining OCC highway verges in the main urban areas to the same standard currently provided.	One-off	Vale Only	25,000	25,000	25,000	0	0
5	Leisure projects officer post	This post was agreed in 2012 to deliver capital leisure projects including the new leisure facility in Didcot. Initially the salary budget was agreed for five years but due to the delays encountered is now required on an ongoing basis.	Ongoing	Joint	24,864	24,864	24,864	24,864	24,864
	Leisure officer post 0.4FTE	A 0.4 FTE leisure officer to help plan local community leisure facilities development projects.	One-off	Vale Only	20,000	0	0	0	0
					262,276	136,070	129,864	104,864	104,864
DEVELOPMENT AND HOUSING									
1	Development and regeneration administrative support	Recruit one grade 2-3 admin support officer for the whole of Development and Regeneration team	Ongoing	Joint	15,500	15,500	15,500	15,500	15,500
					15,500	15,500	15,500	15,500	15,500
FINANCE									
1	Emergency planning officer	The purpose of this bid is to increase the current joint staff resource for emergency planning from 0.5FTE to 1FTE. The post is in the establishment list at G5 SCP 27, and the current EPO is seconded from OCC.	Ongoing	Joint	7,671	7,671	7,671	7,671	7,671
					7,671	7,671	7,671	7,671	7,671

Vale of White Horse DC - 2017/18 revenue growth bids

No	Title of bid	Summary	One-off or ongoing	Vale only or joint bid?	Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
HR, IT & TECHNICAL									
1	Strategic advice for key projects	To ensure that the Vale Council receives the correct strategic property advice and associated external legal advice in respect of the redevelopment of Botley and Charter area in Abingdon, including regeneration review work for Vale holdings in the wider central Abingdon area.	One-off	Vale only	50,000	50,000	0	0	0
2	Condition survey	To carry out condition surveys on council properties in order to determine future maintenance needs.	One-off	Joint	48,000	0	0	0	0
					98,000	50,000	0	0	0

PLANNING									
1	Building Control Surveyor (trainee)	As part of developing our own staff and to address a gap in the lack of qualified and experienced building control surveyors, the service has a strategy to 'grow our own' staff, support them through training and offer them career potential within the service	Ongoing	Joint	12,000	12,000	12,000	12,000	12,000
	CIL Support officer	We currently have a temporary role for SODC until March 2017 (no budget), who checks all applications at registration stage whether the proposed development is CIL liable including floor space measurements. This has to be agreed with applicants, which is time consuming and challenging as every sqm affects the £ and CIL income. We have piloted work this year to see how we can absorb the additional work, but it is apparent at this stage, with it being new, that it is time consuming and it has taken nearly a full time position. We believe there are efficiencies and a post can achieve this work for the two councils. This work can be funded from CIL admin income applied as part of the CIL charge.	Ongoing	Joint	14,000	14,000	14,000	14,000	14,000
		The cost will be matched by an increase in CIL income	Ongoing	Joint	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)

Vale of White Horse DC - 2017/18 revenue growth bids

No	Title of bid	Summary	One-off or ongoing	Vale only or joint bid?	Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
PLANNING continued									
3	Planning Appeals support	Both councils have had an increase in planning appeals, albeit at Vale we expect this to reduce once we have an adopted plan, however developers will continue to challenge the plan until we have an adopted LPP2. This is demanding officer time and costs for temp additional resources/witnesses for both councils. We have an appeals officer to assist the professional witnesses and ensure we challenge cost cases. However, we need a planner to assist on some common aspects like the provision of our 5YHLS,working with the monitoring officer (non planner). This is a temp post for 2 years while we experience this intense period of appeals at both councils. This post will take some pressure off experienced planners who need to focus on the important planning arguments in the appeal.	Ongoing	Joint	12,000	12,000	0	0	0
4	Major application and planning officers (keep existing posts)	Three years ago we had an influx of major applications which followed our position on 5YHLS, and our income budget has increased. The funding originally secured for these posts fall out 2017/18. The workload and income continues and we anticipate this work to continue in delivering allocated LPP1 and eventually LPP2 development sites. There are 5.5 posts (2.5x majors,1x senior,2x enq officers (latter deal with condition discharges on major apps). These roles mean we can deal with customer applications and maintain our performance that meet Govt. targets.	Ongoing	Vale only	254,000	254,000	254,000	254,000	254,000
		Increase in planning income			(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
5	S106 Monitoring Officer	Significant work has been undertaken to capture and monitor all our S106 agreements, secured, receipts and expenditure, with live data online and regular reports (six monthly) to Town & Parishes' and Cabinet/Cabinet member. Current post is funded until 31 March 2017. Some funding exists as an obligation to support the post in most s106 agreements and as the post holder assists with CIL demand notices and the managing of CIL income/expenditure, the post can be part funded by CIL. However 50% of the post needs to be funded elsewhere. (CIL in place at South, generating income, Vale expected to commence April/May 2017) Post is shared 50:50	Ongoing	Joint	18,000	18,000	18,000	18,000	18,000
		The cost will be partly matched by S106 income of £6,000 and an increase in CIL income of £2,000	Ongoing	Joint	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)

Vale of White Horse DC - 2017/18 revenue growth bids

No	Title of bid	Summary	One-off or ongoing	Vale only or joint bid?	Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
PLANNING continued									
6	Neighbourhood planning support	To provide planning officer and community engagement officer support to the neighbourhood planning role, dealing with the planning process, updating tool kit and funding regime and assisting external bids for funding.	One-off	Joint	38,000	38,000	38,000	38,000	0
7	Transport feasibility studies	Feasibility studies on transport schemes - critical to supporting housing delivery. A programme showing how funds are proposed to be spent this financial year and next is attached. For those studies that are jointly funded, it is recognised that cabinet members will need to be satisfied of measurable outputs before any funds are transferred to the County.	Ongoing	Joint	50,000	50,000	50,000	50,000	50,000
					276,000	276,000	264,000	264,000	226,000
	TOTAL				659,447	485,241	417,035	392,035	354,035

Vale of White Horse DC - 2017/18 revenue savings proposals

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No	Title of bid	Summary	One-off or ongoing?	Vale only or joint bid?	Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CORPORATE STRATEGY AND WASTE									
1	Festival & Event Grant Scheme	This proposal is to reappraise funding given to discretionary events and festivals grants (up to £1,000 per event) to community groups (excluding parish and town councils).	Ongoing	Vale	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
					(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
PLANNING									
1	Reduced printing costs	To reduce printing off planning application details to send off to town and parishes and save costs/staffing costs.	Ongoing	Joint	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
2	Provision of neighbourhood planning training sessions	To provide (chargeable) regular and repeat neighbourhood planning training for councillors/town & parishes outside our organisations about how to start/set up a Neighbourhood Development Plan	Ongoing	Joint	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
3	Provision of back up registration service	Following the sustainable success of registering planning applications within 24hrs, we could provide this back-up service virtually to other councils.	Ongoing	Joint	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
4	Provision of consultancy design service and training	Using our nominated South Urban Design Guide and, Vale's recent Design Guide, we can provide a chargeable service to other councils for developing design guides and (in due course) advise on scheme design/layout to address planning issues for other Local Planning Authorities.	Ongoing	Joint	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
5	Provision of councillor training sessions on planning	To provide chargeable regular and repeat planning training for councillors outside our organisations about the planning application process, material planning considerations and permitted development.	Ongoing	Joint	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
					(42,500)	(42,500)	(42,500)	(42,500)	(42,500)
	GRAND TOTAL				(47,500)	(47,500)	(47,500)	(47,500)	(47,500)

Vale of White Horse DC Service budget analysis 2017/18		
Budget head	Base Budget £	Final Budget £
Corporate strategy		5,117,230
5 Councils partnership		2,171,864
Development & Housing		1,223,057
Finance		395,679
HR IT & Technical		1,135,662
Legal & democratic services		1,308,135
Planning		1,253,862
Strategic management board		670,733
Managed Vacancy Factor		(177,554)
Contingency		347,980
Net cost of delivering services		13,446,649
Gross treasury income		(379,160)
Borrowing costs		63,273
Net expenditure		13,130,762
Government grant funding:		
New Homes Bonus	(4,149,782)	
Transfer to reserves		
Election equalisation reserve	40,000	
New Homes Bonus	4,149,782	
Funding from existing resources:		
Use of earmarked reserves	(389,417)	
New home bonus	(1,759,664)	
Contribution to/from General fund balances	(1,885,666)	
		(3,994,747)
Budget funding requirement		9,136,015

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
APPROVED PROGRAMME							
Strategic Management Board	25	0	113	0	0	0	0
Client Team	1,814	476	1,388	0	0	0	0
Corporate Strategy	5,699	5,055	10,410	5,479	1,499	1,410	1,229
Development and Housing	1,776	263	1,505	0	0	0	0
Finance	224	325	0	0	0	0	0
HR, IT and Technical Services	1,298	914	1,335	1,045	695	45	45
Legal and Democratic Services	55	0	55	0	0	0	0
Planning	32	32	0	0	0	0	0
Contingency	0	1,500	0	0	0	0	0
TOTAL APPROVED PROGRAMME	10,923	8,565	14,806	6,524	2,194	1,455	1,274

Cumulative Total Budget

34,818

CAPITAL FINANCING							
Wallingford St, Wantage		15					
Public arts projects funded by developer contributions	8	0					
Wantage Leisure Facilities, funded from developer contribution	46	0	46				
Chilton Public Art, funded from developer contribution	73	68					
Great Western Park public art, funded from developer contribution	156	156					
Wantage/Grove Leisure Facility			1,250	1,250			
Abingdon Swim & Play		45					
Support development of social housing, funded from developer contributions	305	305					
Mandatory Disabled Facilities Grants, government funding	523	1,113	523	523	523	523	523
Community Safety Partnership grants LAA1 CDRP funding	0	6					
Electronic delivery of planning service PDG	22	22					
Cyclepath Willow Walk, funded from developer contribution		48					
Revenue funding 2016/17	1,143	1,143					
Balance from capital receipts	5,644	5,644	902	0	0	0	0
Balance from borrowing			2,742	4,751	57		
Balance from New Homes Bonus	3,003	0	9,343	0	1,614	932	751
GRAND TOTAL	10,923	8,565	14,806	6,524	2,194	1,455	1,274

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Capital receipts b/f from previous year		5,467	902	0	0	0	0
projected increase in capital receipts in year		1,079	0	0	0	0	0
capital receipt balance to c/f		902	0	0	0	0	0

Strategic Management Board

North Hinksey Rail Crossing		0	83				
Fencing at Redbridge Hollow		0	5				
New Website	25	0	25				
	25	0	113	0	0	0	0

Client Team

Facilities							
Gas Boiler	21	18					
IT Operations							
IT Infrastructure (improvements identified under FftF)	150	26					
Licensing							
Licensing software project		3					
Car Parking							
Car park lighting improvements	60	59	30				
Changes to Rye Farm car park	45	45					
Car Park Signs		15					
Charter Car Park Lift		36					
Car Park Expansion			0				
Renovation Charter Car Park	800	25	775				
Property							
Essential Refurbishment of Operational Property Assets	150	174					
Wallingford St, Wantage		70					
Abingdon Riverbank Repairs	588	5	583				
	1,814	476	1,388	0	0	0	0

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Corporate Strategy							
Waste Services							
New and Upgraded Parks Facilities	15	15	15	15	15	15	15
Additional Wheeled Bins for New Properties	74	74	74	74	74	74	74
Additional Kerbside Recycling		11					
Community Grants							
Community Grants Fund	100	20	100	100	100	100	100
Community Grants 2015/16		105					
Community Grants 2016/17		100					
Parks & Open Spaces							
Wantage Memorial Park		68	9				
Pye Street Play Area		77					
Replacement Play Equipment	30	30	30	30			
Public Sector Housing							
Disabled Facilities Grants	950	1,713	950	950	950	950	950
Home Repairs Target	90	70	90	90	90	90	90
Civic Hall							
Wantage Civic Hall Capital Works	20	24	20	20	20		0
Leisure							
WHLTC Car Park Extension	3	2	10				
Wantage Leisure Facilities	46	0	46				
Leisure Centre Essential Works	440	660	0	0	250	0	0
Wantage leisure centre capital investment		20	94				
WHLTC capital investment	82	135	123			0	
Faringdon leisure centre capital investment	717	42	15				
Wantage/Grove Leisure Facility	610	0	7,730	4,200	0	0	
Abbey Meadows and Gardens Improvements	500	290	210				
Fitness Extension Development WHLC	1,328	1,265	75				
WHLC additional fitness equipment	137	102					
WHLC Gym equipment replacement	246	158					
WHLC gym equipment upgrade						181	
Faringdon LC gym equipment replacement	127	20					

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Leisure continued							
Faringdon LC gym equipment upgrade	64	0					
Faringdon LC squash court	75	0	78				
Wantage LC gym equipment replacement							
Abingdon Swim & Play	45	45					
Faringdon Pitch		9	741				
	5,699	5,055	10,410	5,479	1,499	1,410	1,229

Development and Housing

Housing Initiatives							
Housing Association Programme	387	0	387				
Open Market Homebuy Scheme	42	50	26				
Refurbish Abingdon Temporary Accommodation	252	133	17				
Housing Register & Homelessness							
Online Housing Applications		13					
Implementation of Online Housing Advice		13					
Housing Allocations		0	13				
Refurbish Tiverton House	175	39	135				
Housing Abingdon	920	0	920				
Elmside Hostel, Faringdon		15	7				
	1,776	263	1,505	0	0	0	0

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Finance							
Fixed Asset System		4					
Arts Development							
Chilton Public Art	68	68					
Great Western Park Public Art	156	156					
Public Arts projects		97					
	224	325	0	0	0	0	0
HR, IT and Technical Services							
Flooding/Drainage/STWs							
Flood Prevention	105	163	45	45	45	45	45
Sewage Works	17	17					
Upgrade of Sewage Treatment Works - Challow & Sparsholt	47	47					
Woodlands watercourse	30	30					
Abingdon Flood Relief	90	350	500	1,000	650		
Sparsholt Sewage Works	200	0	200				
Economic Development							
Wi-fi for Vale Towns	4	4					
Broadband	145	145					
Climate Change							
Energy reduction plan		18					
Mobile Home Parks							
Development of Additional Plots at MHP	440	0	440				
Public Conveniences							
Wantage PC		70					
Abbey Meadows Public Convenience	70	70					
Improvements to Charter WC	150	0	150				
	1,298	914	1,335	1,045	695	45	45

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2022 LAST UPDATED 23 JANUARY 2017

	2016/17 Original Budget £000	2016/17 Latest Budget £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Legal and Democratic Services							
Community Safety/CCTV							
CCTV Capital Works	49	0	49				
Community Safety Partnership Grants	6	0	6				
	55	0	55	0	0	0	0
Planning							
Electronic Delivery of Planning Service	22	22					
Capture Planning Constraints	10	10					
	32	32	0	0	0	0	0
Contingency							
Capital Contingency		1,500					
	0	1,500	0	0	0	0	0

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No	Title of bid	Summary	One-off or rolling	Vale only or joint bid?	CAPITAL SPEND					REVENUE CONSEQUENCES				
					Spending profile:					Spending profile:				
					2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
CORPORATE STRATEGY & WASTE														
1	Wantage and Grove leisure centre	To increase the existing capital budget for the new leisure centre serving Wantage and Grove residents.	One-off	Vale Only	0	2,034,385	3,805,840	1,033,288	0					
2	Leisure Centres Essential Works	To undertake the priority one and two works identified in recent condition surveys undertaken at our leisure centres. These were completed to establish the structural condition, mechanical, electrical and specialist plant and machinery. These works will maintain the integrity of the buildings and replace and update the plant and machinery in a controlled way rather than having to react once something fails unexpectedly. The leisure facilities are aging and so require increased upkeep.	One-off	Vale Only	450,000	300,000	50,000	300,000	300,000					
3	Beacon's rolling essential works	To extend the Beacon's rolling essential works capital programme to 2021/22. We currently have a five year rolling programme and this bid seeks to secure a budget for the fifth year of that programme to ensure continuity of improvements going forward.	Rolling	Vale Only	0	0	0	0	30,000					
	Abbey Meadow Outdoor Pool works	Following the commitment to undertake essential works to Abbey Meadow Outdoor Pool, a capital budget is required to fund this work. The amount requested in the bid is the anticipated sum for the elements of the work to be undertaken during 2017/18.	One-off	Vale Only	1,300,000									
					1,750,000	2,334,385	3,855,840	1,333,288	330,000	0	0	0	0	0
LEGAL & DEMOCRATIC														
1	Oxfordshire CCTV Hub	Estimated capital contribution to create an Oxfordshire CCTV control room at Abingdon police station. It is proposed that the control room would monitor approximately 300 cameras for Cherwell, Oxford City, South and Vale, West.	One-off	Joint	50,000									
					50,000	0	0	0	0	0	0	0	0	0
	GRAND TOTAL				1,800,000	2,334,385	3,855,840	1,333,288	330,000	0	0	0	0	0

	A	B	C	D	E	F
1	Vale of White Horse District Council	Budget	Indicative	Indicative	Indicative	Indicative
2		2017/18	2018/19	2019/20	2020/21	2021/22
3		£	£	£	£	£
4	Base budget					
5	Corporate strategy	4,991,175	4,991,175	4,991,175	4,991,175	4,991,175
6	5 Councils partnership	1,557,460	1,557,460	1,557,460	1,557,460	1,557,460
7	Development & housing	802,554	802,554	802,554	802,554	802,554
8	Finance	221,596	221,596	221,596	221,596	221,596
9	HR, IT, & technical	1,084,559	1,084,559	1,084,559	1,084,559	1,084,559
10	Legal and democratic	1,267,860	1,267,860	1,267,860	1,267,860	1,267,860
11	Planning	1,199,015	1,199,015	1,199,015	1,199,015	1,199,015
12	Strategic management board	369,930	369,930	369,930	369,930	369,930
13	Managed vacancy factor	(185,210)	(185,210)	(185,210)	(185,210)	(185,210)
14	Contingency	592,598	592,598	592,598	592,598	592,598
15	Total base budget	11,901,537	11,901,537	11,901,537	11,901,537	11,901,537
16	Revisions to base budget					
17	Opening budget adjustments	(1,299,053)	(1,770,528)	(1,851,551)	(2,174,551)	(2,165,551)
18	Inflation, salary increments and adjustments	158,917	354,711	533,081	704,128	876,422
19	Essential growth - one-off	614,558	227,421	148,539	23,444	0
20	Essential growth - ongoing	1,798,744	2,425,222	1,721,413	1,657,318	1,553,330
21	Base budget savings	(194,018)	(194,018)	(194,018)	(194,018)	(194,018)
22	Movement in revenue contingency	(153,642)	(153,642)	(153,642)	(153,642)	(153,642)
23	Movement in managed vacancy factor	7,659	7,659	7,659	7,659	7,659
24	Total revised base budget	12,834,702	12,798,362	12,113,018	11,771,875	11,825,737
25	Growth, savings and other budget adjustments					
27	Growth proposals					
28	Revenue - one-off	293,412	119,206	63,000	38,000	0
29	Revenue - ongoing	366,035	366,035	354,035	354,035	354,035
30	Capital (revenue consequences of)	0	0	0	0	0
32	Savings proposals	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
33	Assumed future essential growth	0	500,000	1,000,000	1,500,000	2,000,000
34	Net cost of services	13,446,649	13,736,103	13,482,553	13,616,410	14,132,272
35	Gross treasury income	(379,160)	(304,380)	(331,500)	(360,040)	(355,000)
36	Borrowing cost					
37	Minimum Revenue Provision (MRP)*	0	0	0	445,229	445,229
38	Interest	63,273	224,319	376,091	430,091	430,091
39	Net expenditure	13,130,762	13,656,042	13,527,144	14,131,690	14,652,591
40	New Homes Bonus	(4,149,782)	(4,364,901)	(5,652,257)	(6,405,191)	(6,782,175)
41	Transfers to / (from) earmarked reserves	2,040,701	(105,900)	1,490,330	1,931,774	2,179,048
42	Amount to be financed	11,021,681	9,185,241	9,365,217	9,658,273	10,049,464
43	Financing					
44	Revenue support grant	(512,717)	(164,795)	0	0	0
45	Business rates retention scheme	(2,211,688)	(2,276,935)	(2,349,710)	(2,396,704)	(2,444,638)
46	Total start-up funding allocation	(2,724,405)	(2,441,730)	(2,349,710)	(2,396,704)	(2,444,638)
47	Less - Parish share of council tax support grant	40,149	0	0	0	0
48	Less - tariff adjustment	0	0	223,854	228,331	232,898
49	Add - renewable energy	(237,000)	(237,000)	(237,000)	(237,000)	(237,000)
50	+ / - estimated NNDR over/under collection	165,877	170,770	176,228	179,753	183,348
51	Collection fund (surplus)/deficit	(368,419)	(300,000)	(300,000)	(300,000)	(300,000)
52	Council tax requirement before use of reserves	7,897,882	6,377,282	6,878,589	7,132,652	7,484,072
53	Use of general fund balance	(1,885,666)	52,529	(12,890)	60,454	52,091
55	Council tax requirement after use of reserves	6,012,216	6,429,811	6,865,700	7,193,107	7,536,162
56	Tax base	49,406.0	50,752.3	52,135.3	53,556.0	55,015.4
57	Band D Council tax (£)	121.69	126.69	131.69	134.31	136.98
58	Council tax increase from previous year	4.3%	4.1%	3.9%	2.0%	2.0%
59	Reserves at year end					
60	opening GFB	(3,198,741)	(1,313,075)	(1,365,604)	(1,352,714)	(1,413,169)
61	General fund balance	(1,313,075)	(1,365,604)	(1,352,714)	(1,413,169)	(1,465,259)
62	Earmarked revenue reserves	(2,482,835)	(2,376,935)	(2,253,265)	(1,920,039)	(3,018,087)
63	* Minimum Revenue Provision (MRP) represents provision for repayment of debt principal					

RESERVES FUNDING

Earmarked revenue reserves (ER)	Budgeted Balance 31.3.16 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.17 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.18 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.19 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.20 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.21 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.22 £
Building Regulations Trading	0				0				0				0				0				0				0.00
Community Grants Awards	(27,000)				(27,000)				(27,000)				(27,000)				(27,000)				(27,000)				(27,000)
Election Equalisation reserve	0	(40,000)			(40,000)	(40,000)			(80,000)	(40,000)	20,000		(100,000)		100,000		0	(40,000)			(40,000)	(40,000)			(80,000)
Local Development Framework	(153,000)				(153,000)				(153,000)				(153,000)				(153,000)				(153,000)				(153,000)
Rent Deposit Guarantee Scheme	(12,000)				(12,000)				(12,000)				(12,000)				(12,000)				(12,000)				(12,000)
Reservoir reserve	(10,000)				(10,000)				(10,000)				(10,000)				(10,000)				(10,000)				(10,000)
Insurance excess reserve	(49,000)				(49,000)				(49,000)				(49,000)				(49,000)				(49,000)				(49,000)
Cabinet Grant Fund	(50,000)				(50,000)				(50,000)				(50,000)				(50,000)				(50,000)				(50,000)
Besselsleigh Wood management	(1,000)				(1,000)				(1,000)				(1,000)				(1,000)				(1,000)				(1,000)
Essential growth grant funding	(528,500)				(528,500)		389,417		(139,083)		94,083		(45,000)		15,000		(30,000)		15,000		(15,000)		15,000		0.00
Leisure	0	(1,142,902)		1,142,902	0				0				0				0				0				0.00
Total ER	(830,500)	(1,182,902)	0	1,142,902	(870,500)	(40,000)	389,417	0	(521,083)	(40,000)	114,083	0	(447,000)	0	115,000		(332,000)	(40,000)	15,000	0	(357,000)	(40,000)	15,000	0	(382,000)
Revenue Government Grant	Budgeted Balance 31.3.16 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.17 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.18 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.19 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.20 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.21 £	Budgeted Contrib to funds £	Budgeted Use of Funds £	Funding to capital £	Budgeted Balance 31.3.22 £
New Homes Bonus (NHB)									0				0				0				0				0
Service and Infrastructure reserve	(7,093,076)	(3,700,960)	2,553,642		(8,240,394)	(3,921,022)	1,759,664	9,343,000	(1,058,752)	(4,108,365)	4,396,718	0	(770,399)	(5,296,469)	4,046,927	1,614,000	(405,941)	(5,968,110)	4,498,417	2,265,000	389,366	(6,275,010)	4,628,127	1,081,000	(176,517)
Affordable Homes element	(445,760)	(228,480)			(674,240)	(228,760)			(903,000)	(256,536)			(1,159,536)	(355,788)			(1,515,324)	(437,081)			(1,952,405)	(507,165)			(2,459,570)
Total NHB	(7,538,836)	(3,929,440)	2,553,642	0	(8,914,634)	(4,149,782)	1,759,664	9,343,000	(1,961,752)	(4,364,901)	4,396,718	0	(1,929,935)	(5,652,257)	4,046,927	1,614,000	(1,921,265)	(6,405,191)	4,498,417	2,265,000	(1,563,039)	(6,782,175)	4,628,127	1,081,000	(2,636,087)
Overall total	(8,369,336)	(5,112,342)	2,553,642	1,142,902	(9,785,134)	(4,189,782)	2,149,081	9,343,000	(2,482,835)	(4,404,901)	4,510,801	0	(2,376,935)	(5,652,257)	4,161,927	1,614,000	(2,253,265)	(6,445,191)	4,513,417	2,265,000	(1,920,039)	(6,822,175)	4,643,127	1,081,000	(3,018,087)